WorkSource Steering Committee Team Charter

WORK Source

Aproud partner of the America Job Center network

Latest version: October 2025 (to update names)

Create a WorkSource portfolio that focuses on the right things, at the right time, in the right way.

The WorkSource I&T Steering Committee is a governing body whose purpose and mission is to oversee information, technology, and I&T service delivery governance for the WorkSource enterprise, to increase speed, quality and quantity of reemployment support and services for the public.

Purpose:

The WorkSource Technology Governance process is established for ESD and WorkSource partners to oversee, prioritize, and inform technology to support WorkSource staff and customers efficiently and effectively.

Team Expectations:

- Support the mission, purpose, and vision of the WorkSource I&T Steering Committee
- Follow the guiding principles and respect the rules of procedure
- Support decisions once made
- Consistently participate in committee meetings, arrive on time, and review meeting documents prior to attending
- Listen attentively and restrict conversation to agenda items while at meetings, wherever possible
- Respect other participants and maintain an open-minded attitude toward other's opinions
- Support all other Committee Members in the conduct of their responsibilities
- Undertake and complete allocated tasks or deliverables
- Always represent the Committee with integrity

Guiding Principles:

Customer Centricity	We prioritize the needs of our customers before the needs of the Committee or its partnerships.
Integrity	Integrity comprises both straightforward dealing and completeness and based upon honesty and objectivity, and high standards of propriety and probity in the stewardship of public funds and resources and management of an entity's affairs.
Accountability	Accountability whereby public sector entities, and the individuals within them, are responsible for their decisions and actions.
Openness	Openness to ensure that stakeholders can have confidence in the decision-making processes and actions of public sector entities, in the management of their activities, and in the individuals within them.
Commitment	Foster healthy and productive partnerships with teamwork, collaboration, and respect; ensuring local participation wherever possible to maximize integrated customer service, and to eliminate barriers that may stand in the way of achieving our mission.

Process/Structure:

- Monthly Virtual Meetings 90 minutes
- Meeting agendas will be approved by Steering Officers with staff support generating the agendas at least three days in advance of the scheduled meeting and posted on the WPC page, along with the appropriate materials needed to make informed decisions
- Agenda topics should be sent to Nona Mallicoat and Anne Buchan no later than a week prior to meeting
- Minutes are to be prepared for each WorkSource I&T Steering Committee meeting and distributed to all Committee members as soon as practicable after each meeting.

Scope:

In Scope:

- High impact enterprise business needs
- Major product upgrades or changes which impact the WorkSource system
- Requests for complying with new legislation
- Impacts to multiple programs
- Projects with high impact to, or dependence on, other projects in the Workforce Services Portfolio
- Projects that impact multiple divisions, regions, or workforce development areas
- Projects with no allocated resources
- Projects without all resources needed

Out of Scope

- Employment Security Department (ESD) agency-wide or statewide requests these are routed to the agency governance and risk committees
- Workforce Services Division (WSD) Program changes which do not impact the WorkSource enterprise at large - these are routed to WSD Central Operations
- Local Workforce Development Board (LWDB) local initiatives which do not impact the WorkSource enterprise at large - these are routed to LWDB executive leadership
- New reports, data or performance related requests these are routed to Labor Market Information & Research (LMIR)
- Local WDA (or other ESD divisional) standard operations, service, or technology requests

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Decision Making Norms:

Decisions are made at the WorkSource I&T Steering Committee only, and incorporate diverse, representative input from across the enterprise.

Each WorkSource I&T Steering Committee Voting Member (or their designated alternate) shall have one vote, which may not be assigned to another member. Alternates must be designated by written notice to the Steering Committee Executive Sponsor/Chair and Co-chair in advance of any vote and in no case will extend past a single vote.

Should a tie or conflict arise, final decision-making authority will reside with the Executive Sponsor.

In general, the WorkSource I&T Steering Committee will strive for consensus as it engages in decision-making and issue resolution. However, it may not be possible to attain 100% consensus on all topics and recommendations.

For Governance decisions, a majority vote of those attending (with a minimum of 7 members required to be present) will constitute a final decision. In case of an emergency only, a draft Governance decision may proceed by quorum until a final decision is reached.

For Informal decisions, a majority vote of those attending (with a minimum of 4 members, including at least 1 LWDB voting member, required for a quorum) will constitute a final decision.

Voting Members

NAME	TITLE	ORGANIZATION
Ismaila Maidadi	Director, Workforce	ESD
	Services Division (Chair)	
Joy Adams	Director, Employment	ESD
	System Policy and Integrity	
Gustavo Aviles	Director, Labor Market	ESD
	Information and Research	
Lisa Kissler	Chief Innovation Officer	ESD
	(Vice-chair)	
Martin McMurry	Chief Operating Officer and	ESD
	Interim Chief Financial	
	Officer	
Mark Mattke	Chief Executive Officer (Co-	Spokane Workforce
	chair)	Council
Amy Martinez	Chief Executive Officer	South Central Workforce
	(Vice Co-chair)	
Bill Dowling	Director	Olympic Workforce
		Development Council
Lisa Romine	Chief Executive Officer	SkillSource

Non-Voting Members

NAME	TITLE	ORGANIZATION
Joy Emory	Chief Executive Officer	Workforce Snohomish
Katie Condit	Chief Executive Officer	Workforce Central
Miriam Halliday	Chief Executive Officer	Workforce Southwest
		Washington
Marie Kurose	Chief Executive Officer	Workforce Development
		Council of Seattle-King County
Marissa Cahill	Executive Director/CEO	Northwest Workforce Council
Cynthia Garcia	Chief Executive Officer	Benton-Franklin Workforce
		Development Council
William	Chief Executive Officer	Pacific Mountain Workforce
Westmoreland		Development
Barney Brockwell	Director	Eastern Washington
		Partnership
Various	Executive Leadership Team	ESD
	Members	
Michael Luchini	Product Manager	ESD, PPP
Alberto Isiordia	Assistant Director of Operations	ESD, WSD